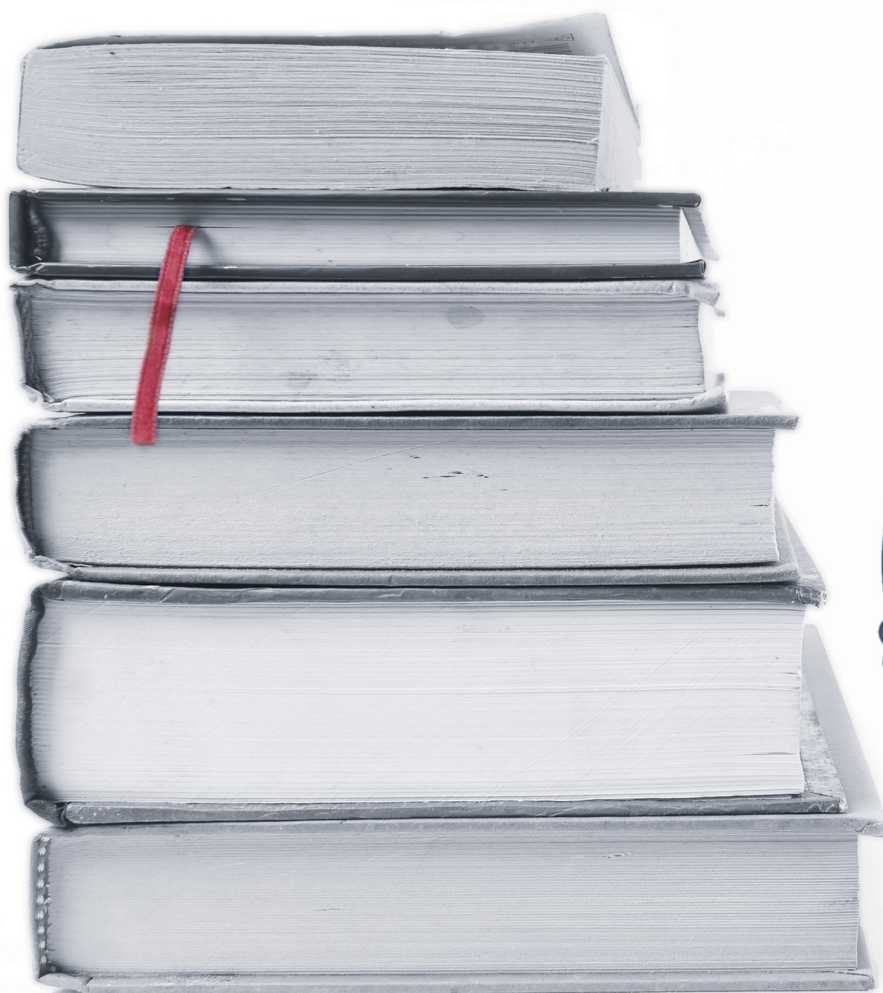


# DIA BOOKSHELF AND LISTENING LIBRARY **2022**



COMMITTED TO EXCELLENCE IN DEFENSE OF THE NATION



The appearance of a title and accompanying summary on this reading list do not imply or constitute an endorsement or an approval by the Defense Intelligence Agency (DIA) of any of the products, services or opinions of the authors. However, these books contain thought-provoking ideas and viewpoints relevant to leadership, decision making and professionalism. The DIA bears no responsibility for the accuracy, legality or content of the books referenced in this reading list.



# DIA Creed

I am an officer of the Defense Intelligence Agency.

I have taken an oath to support and defend  
The Constitution of the United States of America  
and all for which it stands.

Against all enemies, foreign and domestic.

As a DIA officer, I pledge to provide premier  
intelligence to the warfighter;

To communicate clearly, concisely, and  
decisively in support of the policymaker;

To speak truth to power and take ownership  
in pursuit of our mission;

And to safeguard the information with  
which I have been entrusted.

As a DIA officer, I embody excellence, teamwork,  
integrity, initiative, and accountability.

I will hold myself and my colleagues responsible  
for our actions and inactions.

I will treat others with respect and professionalism;

And I will encourage creativity, innovation,  
and a culture of trust.

If I see a problem, I will find a solution.

If I see a challenge, I will rise to it.

I strive for excellence in all that I do.

I am a DIA officer. I am DIA.

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*“Books are a form of political action. Books are knowledge. Books are reflection. Books change your mind.”*

**Toni Morrison**

Pulitzer and Nobel Prize-winning author

*“For me, I am driven by two main philosophies: know more today about the world than I knew yesterday and lessen the suffering of others. You’d be surprised how far that gets you.”*

**Neil deGrasse Tyson**

American author and science communicator

*“In the end, it is important to remember that we cannot become what we need to be, by remaining what we are.”*

**Max De Pree**

American businessman and writer



# TABLE OF CONTENTS

## 01

### GLOBAL ANALYSIS

01	2034: A Novel of the Next World War BY ELLIOT ACKERMAN AND ADM. JAMES STAVRIDIS, USN	9
02	Chaos Under Heaven: Trump, Xi, and the Battle for the 21st Century BY JOSH ROGIN	9
03	Complexity: The Emerging Science at the Edge of Order and Chaos BY M. MITCHELL WALDROP	9
04	Destined for War: Can America and China Escape Thucydide's Trap? BY GRAHAM ALLISON	9
05	Prisoners of Geography: Ten Maps that Tell You Everything You Need to Know About Global Politics BY TIM MARSHALL	10
06	Shields of the Republic: The Triumph and Peril of America's Alliances BY MIRA RAPP-HOOPER	10
07	The Looting Machine BY TOM BURGIS	10
08	To Build a Better World BY PHILIP ZELIKOW AND CONDOLEEZA RICE	10
09	We Have Been Harmonized BY KAI STRITTMATTER	11
10	The Shadow War BY JIM SCUITTO	11
11	Cybersecurity: Politics, Governance and Conflict in Cyberspace BY DAMIEN VAN PUYVELDE AND AARON F. BRANTLY	11
12	The Cybersecurity Dilemma: Hacking, Trust, and Fear Between Nations BY BEN BUCHANAN	11
13	Cyber Strategy: The Evolving Character of Power and Coercion BY BRANDON VALERIANO, BENJAMIN JENSEN AND RYAN C. MANESS	12
14	Cyber War versus Cyber Realities: Cyber Conflict in the International System BY BRANDON VALERIANO AND RYAN C. MANESS	12
15	The Decision to Attack: Military and Intelligence Cyber Decision-Making BY AARON FRANKLIN BRANTLY	12
16	The Hacker and the State: Cyber Attacks and the New Normal of Geopolitics BY BEN BUCHANAN	12
17	On Cyber: Towards an Operational Art for Cyber Conflict BY GREGORY CONTI AND DAVID RAYMOND	13
18	Jihadists of North Africa and the Sahel BY ALEXANDER THURSTON	13
19	The Beirut Protocol BY JOEL ROSENBERG	13
20	Atlas Shrugged BY AYN RAND	13

# TABLE OF CONTENTS

## 02

### HISTORY

21	A Peace to End All Peace: The Fall of the Ottoman Empire and the Creation of the Modern Middle East BY DAVID FROMKIN	15
22	A World Lit Only by Fire BY WILLIAM MANCHESTER	15
23	All the Shah's Men BY STEPHEN KINZER	15
24	America and Iran: A History: 1720 to the Present BY JOHN GHAZVINIAN	15
25	America, The Last Best Hope BY WILLIAM BENNETT	16
26	Becoming Kim Jong Un: A Former CIA Officer's Insights into North Korea's Enigmatic Young Dictator BY JUNG H. PAK	16
27	Countdown 1945 BY CHRIS WALLACE AND MITCH WEISS	16
28	Covert Regime Change: America's Secret Cold War BY LINDSEY A. O'ROURKE	16
29	Endurance: Shackleton's Incredible Voyage BY ALFRED LANSING	17
30	Fateful Triangle: How China shaped U.S.-India Relations during the Cold War BY TANVI MADAN	17
31	For the President's Eyes Only: Secret Intelligence and the American Presidency from Washington to Bush BY CHRISTOPHER ANDREW	17
32	Ghost Wars BY STEVE COLL	17
33	Intel Wars: The Secret History of the Fight Against Terror BY MATTHEW M. AID	18
34	King Leopold's Ghost BY ADAM HOCHSCHILD	18
35	Sandworm: A New Era of Cyberwar and the Hunt for the Kremlin's Most Dangerous Hackers BY ANDY GREENBERG	18
36	The Secret World: A History of Intelligence BY CHRISTOPHER ANDREW	18
37	Four Hundred Souls BY JUDY BATALION	19
38	The Light of Days: The Untold Story of Women Resistance Fighters in Hitler's Ghettos BY JUDY BATALION	19
39	I Came As a Shadow BY JOHN THOMPSON	19



# TABLE OF CONTENTS

## 03

### LEADERSHIP AND PROFESSIONAL DEVELOPMENT

40	Beyond Order: 12 More Rules for Life BY JORDAN B. PETERSON	21
41	Extreme Privacy: What It Takes to Disappear BY MICHAEL BAZZELL	21
42	Fighting Talk: Forty Maxims on War, Peace, and Strategy BY COLIN S. GRAY	21
43	Give and Take: A Revolutionary Approach to Success BY ADAM GRANT	21
44	Leadership in the Shadows BY KYLE LAMB	22
45	Leadership Is About Behavior, Not Titles BY SHON BARNWELL	22
46	Necessary Endings BY HENRY CLOUD	22
47	Originals: How Non-conformists Move the World BY ADAM GRANT	22
48	The Book of Gutsy Women: Favorite Stories of Courage and Resilience BY HILLARY AND CHELSEA CLINTON	23
49	The Mission, The Men, and Me: Lessons from a Former Delta Force Commander BY PETE BLABER	23
50	Think Again: The Power of Knowing What You Don't Know BY ADAM GRANT	23
51	Women Don't Ask: Negotiation and the Gender Divide BY LINDA BABCOCK AND SARA LASCHEVER	23
52	The Heart of a Woman BY MAYA ANGELOU	24
53	Inclusive Leadership BY CHARLOTTE SWEENEY AND FLEUR BOTHWICK	24
54	The Five Languages of Appreciation in the Workplace BY GARY CHAPMAN AND PAUL WHITE	24
55	Always Endeavor: A Developmental Guide for In Extremis Leaders BY COLIN GREATA	24
56	Be the Sun, Not the Salt BY HARRY D. COHEN	25
57	Outliers: The Story of Success BY MALCOLM GLADWELL	25
58	A Passion for Leadership: Lessons on Change and Reform from Fifty Years of Public Service BY ROBERT GATES	25
59	It Worked for Me: In Life and Leadership BY COLIN POWELL AND TONY KOLTZ	25

# TABLE OF CONTENTS

## 04

### PODCAST

60	"Intrigue" Podcast — "Mayday" Series BY BBC RADIO 4	27
61	Boss Barista BY ASHLEY RODRIGUEZ AND JASPER WILDE	27
62	Code Switch BY NPR	27
63	Dare to Lead with Brené Brown BY SPOTIFY ORIGINAL	27
64	Design Matters BY DESIGN OBSERVER	28
65	DIA Connections BY DIA	28
66	Freakonomics Radio BY STITCHER	28
67	I Spy BY FOREIGN POLICY	28
68	Jocko Podcast BY JOCKO WILLINK	29
69	Make Me Smart with Kai and Molly BY MARKETPLACE	29
70	Planet Money BY NPR	29
71	Radiolab - "What If?" BY WNYC STUDIOS	29
72	Revolutions BY MIKE DUNCAN	30
73	The Deal BY MIDDLEBURY INSITUTE OF INTERNATIONAL STUDIES	30
74	The Psychology Podcast: Episode with Adam Grant on Feb. 4, 2020 BY PODWIZ	30
75	The Thomas Jefferson Hour BY MAKOCHE STUDIOS	30
76	Throughline BY NPR	31
77	True Spies BY SPYSCAPE	31
78	Unlocking Us with Brené Brown BY SPOTIFY ORIGINAL	31
79	WorkLife Podcast with Adam Grant, Episode: "Taken for Granted: Brene Brown on What Vulnerability Isn't" BY TED	31
80	The Cyberwire Daily Podcast BY CYBERWIRE	32
81	The History of Rome BY MIKE DUNCAN	32
82	Hardcore History BY DAN CARLIN	32
83	The World of Intelligence, Episode 39: "Rebels in Intelligence" BY JANES	32

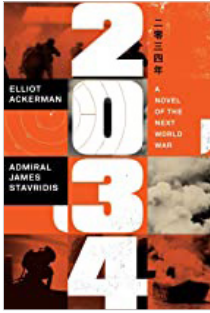


# GLOBAL ANALYSIS

*"The only people who see the whole picture are the ones who step outside the frame." –Salman Rushdie*



01

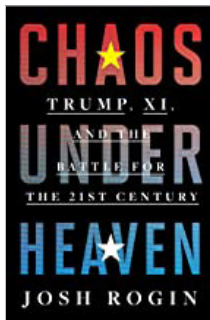


## "2034: A Novel of the Next World War"

*Elliot Ackerman and Adm. James Stavridis, USN*

From two former military officers and award-winning authors, a geopolitical thriller that imagines a clash between the United States and China in the South China Sea in 2034 — and the path from there to global conflagration. In this work of fiction, Iran and China use powerful cyberweaponry to render U.S. ships and planes defenseless. With geopolitical sophistication and human empathy, “2034” takes readers inside the minds of a global cast of characters as international miscalculations lead the world into an intensifying storm. Sometimes, it takes a work of fiction to illuminate the direst warnings. This cautionary tale presents the reader a dark possible future that we must work to avoid.

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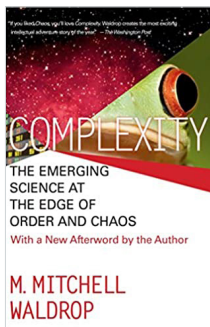


## Chaos Under Heaven: Trump, Xi, and the Battle for the 21st Century

*Josh Rogin*

Almost as soon as he entered office, President Donald Trump brought to a boil the long-simmering rivalry between the United States and China — while also striking up a “friendship” with Chinese President Xi Jinping. By the time the COVID-19 pandemic erupted in Wuhan, Trump’s love-hate relationship with China had sparked a trade war, while Xi’s aggression had pushed the world to the brink of a new Cold War. The quarrel also forced a long-overdue reckoning within the United States over China’s audacious foreign-influence operations, horrific human rights abuses, and creeping digital despotism. This awakening was one of the biggest foreign policy victories of Trump’s presidency.

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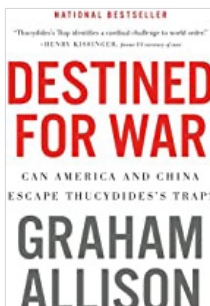


## Complexity: The Emerging Science at the Edge of Order and Chaos

*M. Mitchell Waldrop*

The science of complexity studies how single elements, such as a species or a stock, spontaneously organize into complicated structures. Stars become galaxies and snowflakes coalesce into avalanches, almost as if these systems were obeying a call for order. Drawing from diverse fields, scientific luminaries, including Nobel laureates, are studying complexity at the Santa Fe Institute. The revolutionary new discoveries researchers have made at this academic think tank could change the face of every science — from biology to cosmology to economics. M. Mitchell Waldrop tells the story behind this scientific revolution as it unfolds.

04

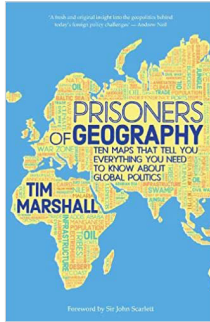


## Destined for War: Can America and China Escape Thucydides's Trap?

*Graham Allison*

China and the United States are heading toward a war neither wants. The reason? Thucydides’ Trap, a pattern of structural stress that results when a rising power challenges a ruling one. Unless China scales back its ambitions or Washington accepts becoming No. 2 in the Pacific, a trade conflict, cyberattack or accident at sea could escalate to war. Graham Allison shows how Thucydides’ Trap explains U.S.-China relations, and argues that war is not inevitable. Allison explores how clashing powers kept the peace in the past, and provides the steps the United States and China must take to avoid disaster.

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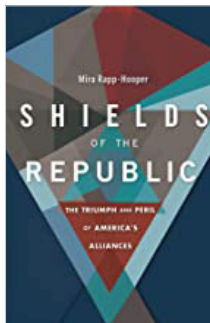


## Prisoners of Geography: Ten Maps that Tell You Everything You Need to Know About Global Politics

*Tim Marshall*

All leaders of nations find their choices constrained by mountains, rivers, seas and concrete. In “Prisoners of Geography,” seasoned journalist Tim Marshall provides a context often missing from political reporting. Marshall demonstrates how the physical characteristics of these countries affect their strengths and vulnerabilities, and inform the decisions made by their leaders. Shining a light on the unavoidable physical realities that shape our aspirations and endeavors, “Prisoners of Geography” presents a critical guide to one of the major determining factors in world history.

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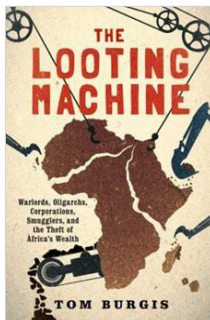


## Shields of the Republic: The Triumph and Peril of America's Alliances

*Mira Rapp-Hooper*

Is America's alliance system so quietly effective that politicians and voters take the security it delivers for granted? Between 1948 and 1955, U.S. leaders extended defensive security guarantees to 23 countries in Europe and Asia. Seventy years later, the United States had allied with 37. “Shields of the Republic” argues that America's national security requires alliances that deter and defend against military and non-military conflict alike. Though it needs a post-Cold War update, the alliance system remains critical to the country's safety and prosperity.

07

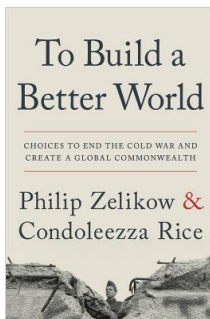


## The Looting Machine

*Tom Burgis*

To explore the paradox of Africa's mineral wealth and economic underdevelopment, Tom Burgis exposes how only a handful of Africans are benefitting from increased global demand for the continent's resources. The oil, copper, diamonds, gold and coltan deposits attract a global network of traders, bankers, corporate extractors and investors who work with local authorities to loot the continent's value. Burgis demonstrates how this looting machine relies on the complicity of African presidents, ministers and members of parliament for its continued existence. The victims of Africa's systematic looting are the majority of the African people at the hands of their state governments.

08

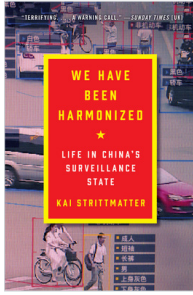


## To Build a Better World

*Philip Zelikow and Condoleezza Rice*

Drawing on their firsthand experience and interviews with leading figures, scholar-diplomats Philip Zelikow and Condoleezza Rice explore the choices that have molded the contemporary world. Beginning in the late 1970s and carrying into the present, Zelikow and Rice focus on the momentous period between 1988 and 1992, when an entire world system changed, states broke apart and societies were transformed. “To Build a Better World” zeroes in on key moments of decision, might-have-beens and the people working through them. Zelikow and Rice depict contemporary statecraft, letting readers in on the strategies and negotiations, nerve-racking risks, last-minute decisions and deep deliberations behind events that changed the face of the world.

09

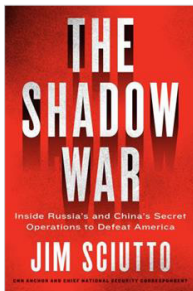


## We Have Been Harmonized

*Kai Strittmatter*

After the American Revolution, some of the founders began to recognize the strategic significance of Asia and the Pacific, and the vast material and cultural resources at stake there. During the coming generations, the United States would continue to ask how best to expand trade with the region and whether to collaborate with China, at the center of the continent, or Japan, looking toward the Pacific. Where should the United States draw its defensive line, and how should it export democratic principles?

10



## The Shadow War

*Jim Sciutto*

Jim Sciutto, a prominent national security journalist, reveals the invisible fronts that make up 21st century warfare — from disinformation campaigns to advanced satellite weapons. Enemies of the West understand that while they are unlikely to win a shooting war, they have other paths to victory. Countries such as China, Russia, Iran and North Korea violate international laws and norms by poisoning dissidents, interfering in elections, hacking and deploying weapons in space. In "The Shadow War," Sciutto draws on his deep knowledge, high-level contacts, experience as a journalist and diplomat, and on-the-ground reporting to paint a comprehensive and vivid picture of a Nation targeted by a new and disturbing brand of warfare.

11



## Cybersecurity: Politics, Governance and Conflict in Cyberspace

*Damien Van Puyvelde and Aaron F. Brantly*

In the last decade, the proliferation of billions of new internet-enabled devices has significantly expanded concerns about cybersecurity. But should we worry about a looming cyberwarfare or online government surveillance? Authors Damien Van Puyvelde and Aaron F. Brantly provide a cutting-edge introduction to the key concepts, controversies and policy debates in cybersecurity. Exploring the interactions of individuals, groups and states in cyberspace, and the integrated security risks to which these give rise, they examine cyberspace as a complex socio-technical-economic domain that fosters great potential and peril.

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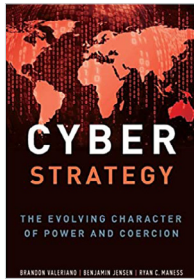
## The Cybersecurity Dilemma: Hacking, Trust, and Fear Between Nations

*Ben Buchanan*

"The Cybersecurity Dilemma" shows that the security dilemma applies not only to cyber operations, but also that the particular characteristics of the digital domain mean that the effects are deeply pronounced. Drawing on documents leaked by Edward Snowden, real-world case studies of cyber operations, and policymaker perspectives, author Ben Buchanan demonstrates that intruding into other countries' networks has enormous defensive value. "The Cybersecurity Dilemma" explores a vital concern of modern statecraft in an easy-to-follow narrative that details the essential components of cyber operations.



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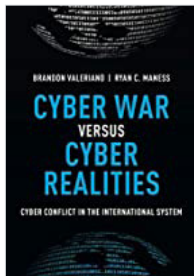


## Cyber Strategy: The Evolving Character of Power and Coercion

*Brandon Valeriano, Benjamin Jensen and Ryan C. Maness*

“Cyber Strategy” examines how states integrate cyber capabilities with other instruments of power to achieve foreign policy outcomes. This book is a timely contribution to debates about power and influence in the 21st century, combining an analysis of cyber exchanges between rival states and data on political, military and economic interactions with case studies on the leading cyber powers: Russia, China and the United States. The authors investigate cyber strategies in integrated and isolated contexts, demonstrating that they are useful for managing escalation and sending ambiguous signals, but generally fail to achieve coercive effect.

14

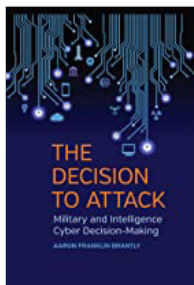


## Cyber War versus Cyber Realities: Cyber Conflict in the International System

*Brandon Valeriano and Ryan C. Maness*

In “Cyber War versus Cyber Realities,” authors Brandon Valeriano and Ryan C. Maness argue that there is very little evidence that cyber war is, or is likely to become, a serious threat. Cyber incidents are a little-used tactic, with low-level intensity and few-to-no long-term effects, and motivated by the same dynamics that prompt regional conflicts. Based on this evidence, Valeriano and Maness lay out a set of policy recommendations for proper defense against cyberthreats that is built on restraint and regionalism.

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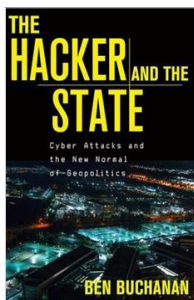


## The Decision to Attack: Military and Intelligence Cyber Decision-Making

*Aaron Franklin Brantly*

The debate over cyber technology has resulted in new considerations for national security operations. Nations find themselves in an increasingly interconnected world with a diverse threat spectrum and little understanding of how decisions are made within this amorphous domain. Author Aaron Franklin Brantly investigates how nations decide to employ cyber technology in military and intelligence operations against other nations, and how rational those decisions are.

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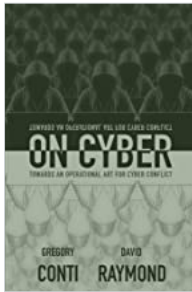


## The Hacker and the State: Cyber Attacks and the New Normal of Geopolitics

*Ben Buchanan*

The threat of cyberwarfare can feel like the plot of a Hollywood movie: nuclear codes hacked, power plants melting down, and cities burning. In reality, state-sponsored hacking is covert, insidious, constant and much harder to prevent. With insider information based on interviews, declassified files and forensic analysis of company reports, “The Hacker and the State” sets aside fantasies of cyber annihilation to explore the real geopolitical competition of the digital age. Author Ben Buchanan reveals little-known details of how China, Russia, North Korea, Britain and the United States hack each other in a relentless struggle for dominance.

17

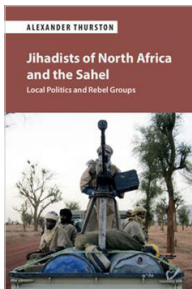


## On Cyber: Towards an Operational Art for Cyber Conflict

*Gregory Conti and David Raymond*

After millennia of conflict, traditional kinetic warfighting is highly refined and captured in vetted military doctrine. Cyber operations, however, are constantly evolving and afford tremendous benefits alongside significant challenges. Nations around the world have raced to build cyber organizations and capabilities, but are struggling to employ cyber operations to their benefit. At the same time, companies and individuals are now facing nation-state-enabled threat actors in cyberspace while their governments remain apparently powerless to protect them. "On Cyber" fuses information security and military science to lay the foundation of an operational art for cyberspace operations.

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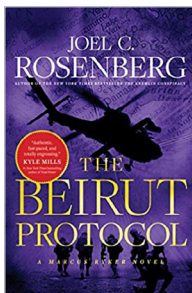


## Jihadists of North Africa and the Sahel

*Alexander Thurston*

Drawing on case studies from North Africa and the Sahel — including Algeria, Libya, Mali, Niger, Burkina Faso and Mauritania — "Jihadists of North Africa and the Sahel" examines jihadi movements from the inside, uncovering their activities and internal struggles over the past three decades. Highlighting the calculations that jihadi field commanders and clerics make, author Alexander Thurston shows how leaders improvise, politically and religiously, as they adjust to fast-moving conflicts. Featuring critical analysis of Arabic-language jihadi statements, this book offers unique insights into the inner workings of jihadi organizations and sheds new light on the phenomenon of mass-based jihadi movements and proto-states.

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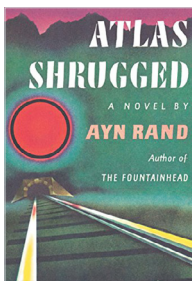


## The Beirut Protocol

*Joel Rosenberg*

In Joel Rosenberg's novel, "The Beirut Protocol," Marcus Ryker, a fictional CIA operative, finds himself captured, brutalized and dragged deep behind enemy lines. In the fourth installment of Rosenberg's series, a game-changing peace treaty between Israel and Saudi Arabia is nearly done when Ryker and his team are ambushed by Hezbollah forces. The last thing the White House can afford is a new war in the Middle East that could derail the treaty and set the region ablaze. U.S. and Israeli forces mobilize to find the hostages and get them home, but Ryker knows that when Hezbollah realizes who they've captured, no amount of ransom will save them.

20



## Atlas Shrugged

*Ayn Rand*

In "Atlas Shrugged," follow Ayn Rand's main character, Dagny Taggart, as she struggles against looters who want to exploit her productivity in a dystopian United States. Through Taggart, readers will explore a number of philosophical themes instrumental to Rand's development of Objectivism — reason, individualism, capitalism and the failures of government coercion — ideas that began when she studied under the communist regime in the Soviet Union. Published in 1957 and featured on the New York Times bestseller list for 22 consecutive weeks, "Atlas Shrugged" is Rand's fourth and final novel — considered by many to be her magnum opus.

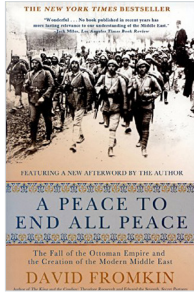


# HISTORY

*"Study the past if you would define the future." –Confucius*



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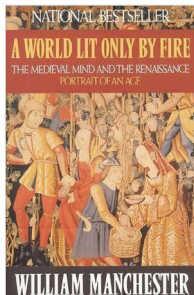


## A Peace to End All Peace: The Fall of the Ottoman Empire and the Creation of the Modern Middle East

*David Fromkin*

In "A Peace to End All Peace," David Fromkin reveals how and why the Allies remade the geography and politics of the Middle East, drawing lines on a map that became the new countries of Iraq, Israel, Jordan and Lebanon. Fromkin considers what might have been done differently and why things were done as they were. "A Peace to End All Peace" demonstrates that today's conflicts over rival religions, ideologies, nationalism and dynasties in the Middle East are tied to the arrangements, unities and divisions that the Allies imposed upon the region after World War I.

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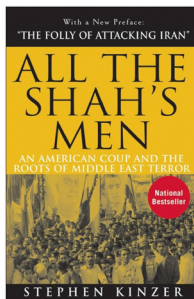


## A World Lit Only by Fire

*William Manchester*

From tales of chivalrous knights to the barbarity of trial by ordeal, no era has inspired more awe, horror and wonder than the Middle Ages. William Manchester demonstrates a gift for narrative history in this 1992 book detailing the history of civilization's rebirth after the Dark Ages. Manchester posits that the Middle Ages were 10 centuries of technological stagnation, short-sightedness, bloodshed, feudalism and an oppressive Catholic Church wedged between the golden ages of the Roman Empire and the Renaissance. Manchester explores the grandeur of civilization's rebirth — the dense explosion of energy that spawned some of history's greatest poets, philosophers, painters, adventurers and reformers — and some of its most spectacular villains.

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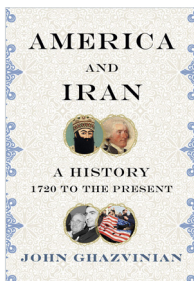


## All the Shah's Men

*Stephen Kinzer*

Operation Ajax reshaped the history of Iran, the Middle East and the world. It restored Mohammed Reza Shah to the Peacock Throne, allowing him to impose a tyranny that ultimately sparked the Islamic Revolution of 1979. The Islamic Revolution, in turn, inspired fundamentalists throughout the Muslim world, including the Taliban and terrorists who thrived under its protection. Drawing on research in the United States and Iran, and using material from a long-secret CIA report, Stephen Kinzer explains the background of the coup and reconstructs the events of August 1953. "All the Shah's Men" looks at an event with unintended consequences — Islamic revolution and violent anti-Americanism — that shaped the modern world.

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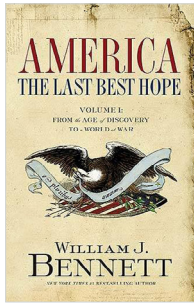


## America and Iran: A History: 1720 to the Present

*John Ghazvinian*

John Ghazvinian traces the complex story of U.S.-Iran relations back to the 18th century Persian Empire — the subject of great admiration from Thomas Jefferson and John Quincy Adams. Drawing on years of archival research in the United States and Iran, including access to Iranian government archives rarely available to Western scholars, Ghazvinian leads readers through the four seasons of U.S.-Iran relations: the "spring" of mutual fascination, the "summer" of early interactions, the "autumn" of close strategic ties, and the long, dark "winter" of mutual hatred. "America and Iran" makes clear where, how and when it all went wrong, showcasing how two countries that once greatly admired each other became committed adversaries.

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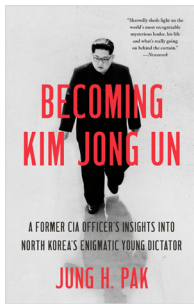


## America: The Last Best Hope

*William J. Bennett*

William Bennett, a secretary of education under former President Ronald Reagan, captures the players, personalities and pivotal moments of American history with unrelenting optimism. Bennett's account of American history methodically hits the expected patriotic high points, such as the Lewis and Clark expedition and Gettysburg Address, and details low points that include the racist policies of Woodrow Wilson and Teddy Roosevelt's unjust dismissal of Black soldiers in the Brownsville affair.

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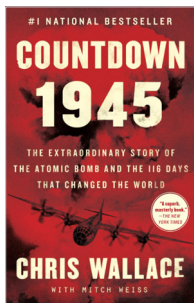


## Becoming Kim Jong Un: A Former CIA Officer's Insights into North Korea's Enigmatic Young Dictator

*Jung H. Pak*

Former CIA analyst Jung Pak traces Kim Jong Un's ascent, from his brutal consolidation of power to his abrupt pivot to diplomatic engagement and summits with President Donald Trump. Pak reveals how a top intelligence analyst assesses thorny national security problems, avoids biases, questions assumptions, and identifies risks and opportunities. Pak provides a behind-the-scenes look at Kim's motivations, creating an insightful biography of the enigmatic man who will rule the Hermit Kingdom for decades — and has already left an indelible imprint on world history.

27



## Countdown 1945

*Chris Wallace and Mitch Weiss*

"Countdown 1945" explores the secret meetings and events across the world that took place during the 116 days leading up to the world's first wartime use of the atomic bomb on Aug. 6, 1945. Wallace and Weiss take readers inside the minds of key figures in this moment in history, including Albert Einstein, Robert Oppenheimer, the Soviet spies who infiltrated the Manhattan Project and the pilots of the plane selected to drop the bomb. Beyond exploring the development of the atomic bomb, "Countdown 1945" provides an account of an untested new president confronting a decision he knows will change the world forever.

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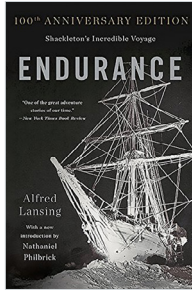


## Covert Regime Change: America's Secret Cold War

*Lindsey A. O'Rourke*

In "Covert Regime Change," author Lindsey O'Rourke shows readers how nations really act when trying to overthrow another nation. Nations are more likely to covertly change the opposing regime by assassinating a foreign leader, sponsoring a coup d'état, meddling in a democratic election, or secretly aiding foreign dissident groups. O'Rourke provides substantive evidence on the types of security interests that drive nations to intervene. "Covert Regime Change" assembles an original dataset of all American regime change operations during the Cold War to show that the United States was 10 times more likely to try covert, rather than overt, regime change during the Cold War.

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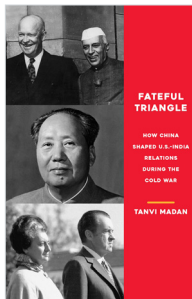


## Endurance: Shackleton's Incredible Voyage

Alfred Lansing

In August 1914, polar explorer Ernest Shackleton and a crew of 27 men boarded the *Endurance* on an ill-fated expedition to Antarctica. During the voyage, the *Endurance* was trapped and crushed between two ice floes — stranding the men in one of the most hostile regions in the world. What followed was a near-impossible journey over 850 miles of the South Atlantic's heaviest seas to the closest outpost of civilization. Author Alfred Lansing explores the incredible true story of Shackleton and his crew, incorporating personal diary accounts of those who experienced it. "Endurance" depicts a tale of grit, determination and survival against the odds, peppered with humor, camaraderie and unbelievable stoicism.

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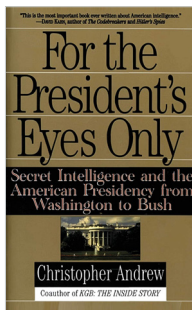


## Fateful Triangle: How China shaped U.S.-India Relations during the Cold War

Tanvi Madan

In "Fateful Triangle," Tanvi Madan argues that China's influence on the U.S.-India relationship is neither a recent nor momentary phenomenon. Drawing on documents from India and the United States, Madan highlights the central role China has played in the diplomatic history between the United States and India. Though a desire to offset China brought the United States and India closer in the past, a closer look at history demonstrates that the shared external threat from China is insufficient to bring the two countries into a close and sustained alignment.

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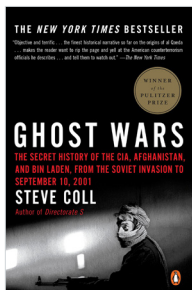


## For the President's Eyes Only: Secret Intelligence and the American Presidency from Washington to Bush

Christopher Andrew

Christopher Andrew examines, in critical detail, the relationship between American presidents and their intelligence agencies throughout history. "For the President's Eyes Only" offers a thorough and revealing examination of how presidents have used or misused secret intelligence. The United States was the last of the major powers to develop intelligence gathering capabilities in an organized and purposeful manner. Andrew's work traces the development of the U.S. Intelligence Community through the lens of U.S. presidents ranging from George Washington to George H.W. Bush.

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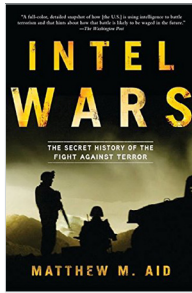


## Ghost Wars

Steve Coll

In the Pulitzer Prize-winning "Ghost Wars," journalist Steve Coll provides the full inside story of the CIA's covert funding of an Islamic jihad against Soviet forces in Afghanistan and explores how this sowed the seeds of al-Qaida and Osama bin Laden's rise. Based on firsthand accounts by key government, intelligence and military personnel, Coll traces how bin Laden built his global network and brings to life the dramatic battles within the U.S. Government over national security. He details the American Intelligence Community's continued failure to grasp the rising threat of terrorism in the years leading to 9/11 — and its devastating consequences.

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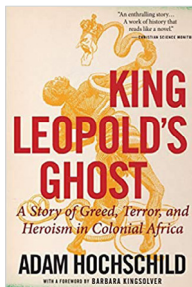


## Intel Wars: The Secret History of the Fight Against Terror

*Matthew M. Aid*

Armed with cutting-edge surveillance gear, high-tech weapons, and fleets of armed and unarmed drone aircraft, America deploys the most advanced intel force in history. But even after the celebrated strike against Osama bin Laden, America's spies still struggle to beat a host of ragtag enemies around the world. Matthew Aid, an intelligence historian, delivers the inside stories of how and why the United States' shadow war against extremism has floundered. "Intel Wars," based on extensive, on-the-ground interviews, distills the unprecedented challenges to U.S. national security into a compelling and sobering read.

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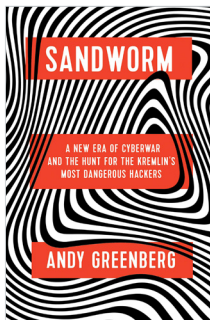


## King Leopold's Ghost

*Adam Hochschild*

In the 1880s, as the European powers were carving up Africa, King Leopold II of Belgium seized the vast and mostly unexplored territory surrounding the Congo River. Carrying out a genocidal plundering of the Congo, he looted its rubber, brutalized its people, and ultimately slashed its population by 10 million. Heroic efforts to expose these crimes eventually led to the first great human rights movement of the 20th century. Adam Hochschild's account details the megalomaniac Leopold II, as well as presents a moving portrait of those who fought against him: a brave handful of missionaries, travelers and young idealists who witnessed his crimes.

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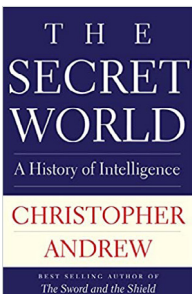


## Sandworm: A New Era of Cyberwar and the Hunt for the Kremlin's Most Dangerous Hackers

*Andy Greenberg*

Andy Greenberg's chilling account tracks an elite group of Russian hackers and the future of global warfare. In 2014, the world witnessed the start of an escalating series of cyberattacks. Targeting American utility companies, NATO and electric grids in Eastern Europe, the strikes eventually lead to the first blackouts triggered by hackers. The hackers behind these attacks are quickly gaining a reputation as the most dangerous team of cyberwarriors in the internet's history, representing a persistent, highly skilled, state-sponsored hacking force. Greenberg reveals the realities of an era where the line between digital and physical conflict begin to blur.

36



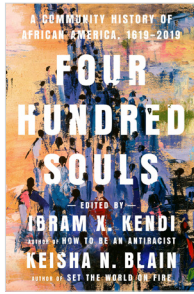
## The Secret World: A History of Intelligence

*Christopher Andrew*

The history of espionage is far older than any of today's intelligence agencies, yet the long history of intelligence operations is largely forgotten. The first mention of espionage in world literature is in the Book of Exodus: "God sent out spies into the land of Canaan." From there, author Christopher Andrew traces the shift in the ancient world from divination to attempts to gather real intelligence in the conduct of military operations. Andrew charts the development of intelligence, security operations and capacity through ancient China and India, Renaissance Venice, Revolutionary America, Napoleonic France and today's modern world, exploring the difference intelligence operations have made throughout the course of history.



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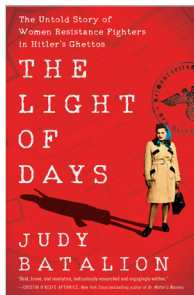


## Four Hundred Souls

*Ibram X. Kendi and Keisha N. Blain*

Curated by Ibram X. Kendi and Keisha N. Blain, "Four Hundred Souls" charts the tragic and triumphant 400-year history of the Black American experience. Contributors include some of the best-known scholars, writers, historians, journalists, lawyers, poets and activists of contemporary America who together bring to life countless new facets to the drama of slavery and resistance, segregation and survival, migration and self-discovery, cultural oppression and world-changing artistic, and literary and musical creativity. In these pages are dozens of extraordinary lives and personalities, rescued from archives and restored to their rightful place in America's narrative, as well as the ghosts of millions more.

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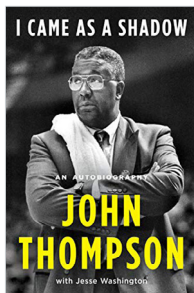


## The Light of Days: The Untold Story of Women Resistance Fighters in Hitler's Ghettos

*Judy Batalion*

Author Judy Batalion shines a light on the extraordinary accomplishments of brave Jewish women who became resistance fighters — a group of unknown heroes whose exploits have not previously been chronicled in full. With courage, guile and nerves of steel, these “ghetto girls” helped build systems of underground bunkers, flirted with and seduced German soldiers before killing them, bombed German train lines, and blew up a town’s water supply. They also nursed the sick and taught children. "The Light of Days" is an unforgettable tale of war, the fight for freedom, exceptional bravery, female friendship, and survival in the face of staggering odds.

39



## I Came As a Shadow

*John Thompson*

After three decades at the center of race and sports in America, the first Black head coach to win an NCAA championship tells his story. John Thompson’s book takes readers on a journey from his childhood under Jim Crow segregation to a university building bearing his family name and housing a life-sized statue of him — on a campus once kept afloat by the selling of 272 enslaved people. In these pages, he proves himself to be the elder statesman whose final words deserve to be heard. “I Came as a Shadow” is not a swan song, but a bullhorn blast from one of America’s most prominent sons.

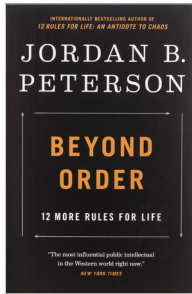




# LEADERSHIP

*"Education is for improving the lives of others and for leaving your community and world better than you found it." –Marian Wright Edelman*

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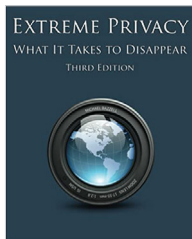


## Beyond Order: 12 More Rules for Life

*Jordan B. Peterson*

Jordan B. Peterson, a clinical psychologist and celebrated professor at Harvard and the University of Toronto, delivers 12 lifesaving principles for resisting the exhausting toll that our desire to order the world inevitably takes. He offers strategies for overcoming the cultural, scientific and psychological forces causing us to tend toward tyranny, and teaches readers how to rely instead on instinct to find meaning and purpose. While chaos, in excess, can lead to instability and anxiety, unchecked order can petrify us into submission. "Beyond Order" provides a call to balance these two fundamental principles of reality.

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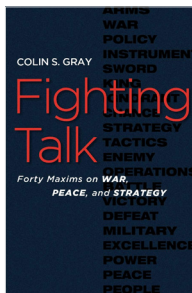


## Extreme Privacy: What It Takes to Disappear

*Michael Bazzell*

For the past five years, Michael Bazzell has helped celebrities, billionaires and average citizens disappear completely from public view. Bazzell's previous books on privacy focused on ways to hide information, clean up an online presence and sanitize public records. This book is proactive; it is about starting over. In "Extreme Privacy," Bazzell provides explicit details, document templates and a chronological sequence of the steps required to make someone completely disappear.

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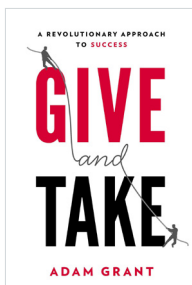


## Fighting Talk: Forty Maxims on War, Peace, and Strategy

*Colin S. Gray*

Colin S. Gray, founder of the National Institute for Public Policy think tank, presents a treatise on the nature of strategy, war and peace, organized around 40 maxims. The maxims are organized into five groups: war and peace, strategy, military power and warfare, security and insecurity, and history and the future.

43



## Give and Take: A Revolutionary Approach to Success

*Adam Grant*

"Give and Take" highlights what effective networking, collaboration, influence, negotiation and leadership skills have in common. Today, success is increasingly dependent on how we interact with others. At work, most people operate as either takers, matchers or givers. Grant shows that these styles have a surprising impact on success. "Give and Take" opens up an approach to success that has the power to transform not just individuals and groups, but entire organizations and communities.

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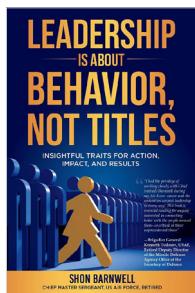


## Leadership in the Shadows

*Kyle Lamb*

"Leadership in the Shadows" outlines a set of leadership principles which have been proven in the most challenging conditions America has faced over the last two decades. Author Kyle Lamb spent a military career of over 20 years with multiple operational units within the U.S. Army's special operations community. Drawn from real life experiences, Lamb's lessons provide the tools necessary to guide teams to mission success.

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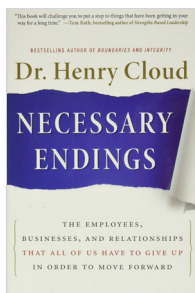


## Leadership Is About Behavior, Not Titles

*Shon Barnwell*

Every day, leaders around the world influence workplace culture in various industries. They are entrusted to solve problems and generate revenue. But are they effective? Do they lead by example? Are team members valued? How often does miscommunication result in lost opportunities? "Leadership is About Behavior, Not Titles" offers actions to address these concerns, and more. Written by Shon Barnwell, a former chief master sergeant in the Air Force, "Leadership is About Behavior, Not Titles" offers tools and insights to help others positively influence workplace culture and take care of the most valuable resource — people.

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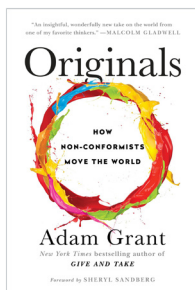


## Necessary Endings

*Henry Cloud*

Henry Cloud offers this mindset-altering method for proactively correcting the bad and broken in our businesses and our lives. Cloud challenges readers to achieve the personal and professional growth they desire and deserve. He provides crucial insight on how to make the tough decisions that are standing in the way of a more successful business and, ultimately, a better life.

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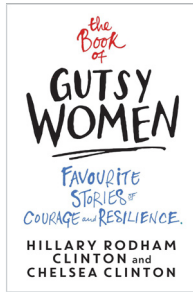


## Originals: How Non-Conformists Move the World

*Adam Grant*

"Originals" addresses the challenge of improving the world from the perspective of becoming original — choosing to champion novel ideas and values that go against the grain, battle conformity and buck outdated traditions. Using surprising studies and stories spanning business, politics, sports and entertainment, author Adam Grant explores how to recognize a good idea, speak up without getting silenced, build a coalition of allies, choose the right time to act, and manage fear and doubt. "Originals" delivers groundbreaking insights about rejecting conformity and improving the status quo.

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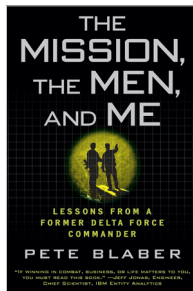


## The Book of Gutsy Women: Favorite Stories of Courage and Resilience

*Hillary and Chelsea Clinton*

Ensuring the rights and opportunities of women remains a big piece of the unfinished business of the 21st century. Throughout history, and around the world, women have overcome the toughest resistance imaginable to win victories that have made progress possible for all. How did they do it? The answers are as unique as the women themselves. The women included in this collection are all gutsy leaders with the courage to stand up to the status quo, ask hard questions, and get the job done.

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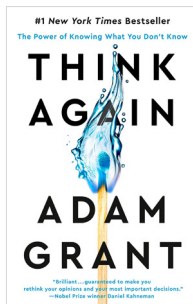


## The Mission, The Men, and Me: Lessons from a Former Delta Force Commander

*Pete Blaber*

As a commander in Delta Force — an elite, special operations force — Lt. Col. Pete Blaber took part in some of the most dangerous, controversial and significant military and political events of the last 50 years. Blaber's account details lessons he learned while experiencing the life of a Delta Force operator. From each mission, Blaber has taken a life lesson back with him and details how his intimate knowledge of warfare has influenced his civilian life.

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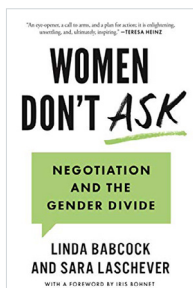


## Think Again: The Power of Knowing What You Don't Know

*Adam Grant*

Intelligence is usually seen as the ability to think and learn, but in a rapidly changing world, there's another set of cognitive skills that might matter more: the ability to rethink and unlearn. In our daily lives, too many of us favor the comfort of conviction over the discomfort of doubt. With bold ideas and rigorous evidence, Adam Grant uses his background as an organizational psychologist to investigate how we can embrace the joy of being wrong, harness the surprising advantages of impostor syndrome, bring nuance to charged conversations, and build schools, workplaces, and communities of lifelong learners.

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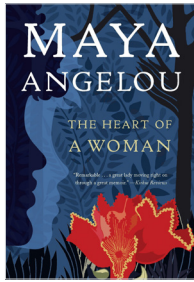


## Women Don't Ask: Negotiation and the Gender Divide

*Linda Babcock and Sara Laschever*

"Women Don't Ask" looks at the barriers holding women back and the social forces constraining them. It identifies how to recognize the ways in which institutions, child-rearing practices, and unspoken assumptions perpetuate inequalities that are not only fundamentally unfair but also inefficient and economically unsound. Drawing on research in psychology, sociology, economics and organizational behavior, as well as dozens of interviews with men and women from all walks of life, Linda Babcock and Sara Laschever identify the difference between men and women in their propensity to negotiate for what they want.

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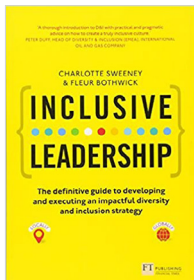


## The Heart of a Woman

*Maya Angelou*

“The Heart of a Woman” recounts events in author Maya Angelou’s life between 1957 and 1962. The book follows her travels to California, New York City, Cairo and Ghana as she raises her rebellious teenage son, becomes a published author, and falls in love with a South African anti-apartheid fighter. Angelou’s compassion and commitment are on full display as she joins Martin Luther King Jr.’s fight for civil rights. Filled with unforgettable vignettes that include famous historical figures like Billie Holiday and Malcolm X, Angelou’s eloquent prose showcases her fondest dreams, deepest disappointments and the vulnerability and humor that comes with motherhood.

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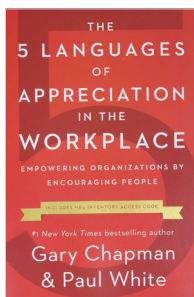


## Inclusive Leadership

*Charlotte Sweeney and Fleur Bothwick*

The most successful organizations are those with the most diverse and engaged workforces. Studies show an 80% improvement in business performance among organizations with high diversity levels. When people feel included and able to reach their full potential, they are more engaged, productive and creative. "Inclusive Leadership" helps drive culture change through organizational development principles. It takes readers through the key components of leading change throughout the employee lifecycle, the supply chain and through product development.

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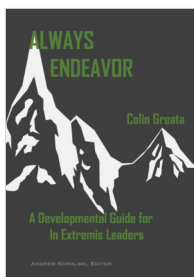


## The Five Languages of Appreciation in the Workplace

*Gary Chapman and Paul White*

"The Five Languages of Appreciation in the Workplace" applies the love language concept to the workplace. This book helps supervisors and managers effectively communicate appreciation and encouragement to their employees, resulting in higher levels of job satisfaction, healthier relationships between managers and employees, and decreased cases of burnout. The principles presented in this book have a proven history of success in businesses, schools, medical offices, churches and industry. Understanding an individual's primary and secondary language of appreciation can assist managers and supervisors in communicating effectively to their team members.

55



## Always Endeavor: A Developmental Guide for In Extremis Leaders

*Colin Greata*

“Always Endeavor” is a developmental guide for leaders who are willing to sacrifice deeply and dedicate themselves to acquiring the full array of cognitive and physical abilities that are valued within U.S. special operations forces. With “Always Endeavor,” author Colin Greata provides a battle-proven framework to develop leadership attributes based on his military experience.



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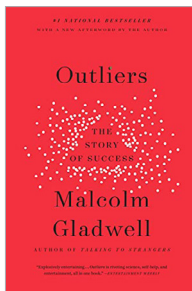


## Be the Sun, Not the Salt

Harry D. Cohen

"Be the Sun, Not the Salt" serves as a guidebook for readers looking to uplift themselves and those around them. It is rooted in the understanding of the heliotropic effect, the scientific understanding that all living systems are drawn toward life-sustaining energy. Just as a plant on the window sill tilts toward the sun, human beings are attracted and drawn to people who express qualities that energize us. "Be the Sun, Not the Salt" encourages active awareness and reflection of positive and negative everyday interactions, while giving tips and real-life observations about how we can all be positive energizers by emulating the sun.

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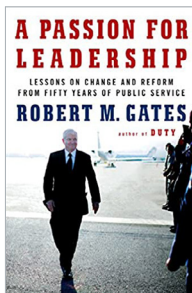


## Outliers: The Story of Success

Malcolm Gladwell

In "Outliers: The Story of Success," author Malcolm Gladwell asks the question: What makes high achievers different? Examining the best and brightest, Gladwell notes that too much attention is paid to what successful people are like instead of examining where they are from — their culture, their family, their generation and the idiosyncratic experiences of their upbringing.

58

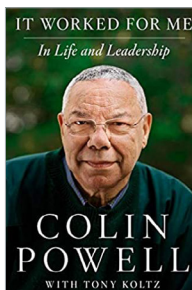


## A Passion for Leadership: Lessons on Change and Reform from Fifty Years of Public Service

Robert Gates

Having led change successfully at three sprawling organizations — the CIA, Texas A&M University and the Department of Defense — Robert Gates offers an insider look at how leaders can transform large organizations and companies. Gates shares how simple plans, faithfully executed, can cut through the mire of bureaucracy to reform organizational culture. He shows that great leaders listen and respond to their teams and embrace the power of compromise.

59



## It Worked for Me: In Life and Leadership

Colin Powell and Tony Koltz

"It Worked for Me" is filled with vivid experiences and lessons learned that shaped the legendary public service career of four-star general and former Secretary of State Colin Powell. In the book, Powell details the insights he gained serving in the top ranks of the military and in four presidential administrations with the lessons he learned from his immigrant family upbringing in the Bronx, his training in the ROTC, and his growth as an Army officer.



# PODCAST

*"Let us put our minds together and see what life we can make for our children." –Sitting Bull*

60



## "Intrigue" Podcast — "Mayday" Series

*BBC Radio 4*

The "Intrigue" podcast tells dramatic, true stories that pull back the curtain on how the world works. The "Mayday" series covers the events that followed after James Le Mesurier fell to his death. On Nov. 11, 2019, James Le Mesurier was found dead in a street in Istanbul. He was the latest casualty in a very unusual war — one fought not on the battlefield, but online. Le Mesurier co-founded the White Helmets, a Syrian civil defense force. Presented by Chloe Hadjimatheou, "Mayday" investigates the death of Le Mesurier, who found himself at the heart of two wars — the devastating conflict in Syria and a ferocious battle over truth and information.

61



## Boss Barista

*Ashley Rodriguez and Jasper Wilde*

After quitting her job as a middle school math and science teacher, Ashley Rodriguez followed her passion and started making coffee on a whim. Rodriguez then became a barista, writing about her passion for coffee and hoping to spread the joy she found to others. After an unpleasant encounter on a coffee podcast where she called out sexism, Rodriguez started her own podcast — and "Boss Barista" was born. "Boss Barista" is about all things coffee, where Rodriguez empowers the barista community and champions equality in the workplace.

62



## Code Switch

*NPR*

"Code Switch" features fearless conversations about race. Hosted by journalists of color, the podcast tackles the subject of race head-on. "Code Switch" explores how race impacts every part of society — from politics and pop culture to history, sports and everything in between — and provides a trusted place where listeners can go to better understand the race-related stories filling up their newsfeeds and social media channels. In a year dominated by racial discourse, the podcast provides powerful and timely insight, offering diverse and empathetic personal perspectives. Co-hosts Sheeren Marisol Meraji and Gene Demby examine issues of racial, ethnic and cultural identity through frank one-on-one discussions and incisive non-fiction.

63



## Dare to Lead with Brené Brown

*Spotify Original*

"Dare to Lead" is a collection of conversations with change-catalysts, culture-shifters and more than a few troublemakers who are innovating, creating and daring to lead. Hosted by Brené Brown, author of five New York Times bestsellers, "Dare to Lead" showcases Brown's research and focuses on the themes of authentic leadership and wholeheartedness in families, schools and organizations. Brown's conversations help listeners to show up, step up and dare to lead.

64



## Design Matters

*Design Observer*

"Design Matters" is the world's first podcast about design, and serves as an inquiry into the broader world of creative culture through wide-ranging conversations with designers, writers, artists, curators, musicians and other luminaries of contemporary thought. Hosted by Debbie Millman, a writer, educator, artist and designer, "Design Matters" is considered the first and longest-running podcast about design.

65

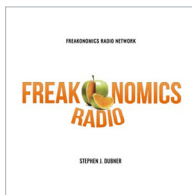


## DIA Connections

*DIA*

Since its creation in 1961, DIA has been the Nation's premier all-source military intelligence organization. DIA deploys globally, alongside warfighters and interagency partners, to defend America's national security interests. But DIA is so much more. "DIA Connections" features overlooked and unfamiliar aspects of the DIA — spotlighting the faces of DIA, what DIA does, and the countless ways DIA has impacted the lives of people everywhere. The podcast series covers topics ranging from notorious spy Ana Montes to the national security implications of the environmental crisis in the Arctic.

66



## Freakonomics Radio

*Stitcher*

Discover the hidden side of everything with Stephen J. Dubner, co-author of "Freakonomics." Each week, "Freakonomics Radio" explores the things you always thought you knew (but didn't) and things you never thought you wanted to know (but do) — from the economics of sleep to how to become great at just about anything. Dubner speaks with Nobel laureates, provocateurs, intellectuals, entrepreneurs and more.

67



## I Spy

*Foreign Policy*

Spies don't talk — it's the cardinal rule of the business. But on "I Spy," they are encouraged to open up. The podcast showcases all manner of spies: the spies who steal secrets, kill adversaries and turn agents into double agents. Each episode features one spy telling the story of one operation. Hosted by Margo Martindale, the three-time Emmy Award-winner known for her work on "The Americans" and "Justified," "I Spy" features a variety of stories from the CIA, KGB, Mossad, NSA, FBI, Canadian Security Intelligence Service and DEA.

68



## Jocko Podcast

*Jocko Willink*

A decorated retired U.S. Navy SEAL officer, Jocko Willink started "Jocko Podcast" as a continuation of his examination of leadership and self-discipline. Each episode examines a different part of leadership, discipline, mental toughness and lessons learned using examples from historical case studies. Standout episodes include Episode 244: "Don't do it alone. How to build a winning team," Episode 241: "There will be paid. Life is rough. Lessons from being shot 27 times," Episode 233: "Pressure-test yourself and your methods. Are you moving in the right direction? The Boer War," and Episode 232: "Do not fail to learn. Adapt to new environments. The Boer War."

69



## Make Me Smart with Kai and Molly

*Marketplace*

Hosted by Kai Ryssdal and Molly Wood, "Make Me Smart" is a daily news podcast that breaks down the impact of COVID-19 on the economy and the most complex topics of the week. "Make Me Smart" is dedicated to getting smart about the economy, tech, culture — how those things affect each other and our everyday lives. In each episode, the hosts combine their experience with insights from influential leaders, big thinkers and experts to transform information into insight.

70



## Planet Money

*NPR*

Imagine calling a friend and saying, "Meet me at the bar and tell me what's going on with the economy." Now, imagine that conversation leads to a fun and engaging discussion. "Planet Money" explains the economy with playful storytelling and Peabody Award-winning deep dive, roll-up-your-sleeves journalism. The podcast episodes typically run between six and 30 minutes, and feature guests ranging from academic experts and business professionals to general members of the American public.

71



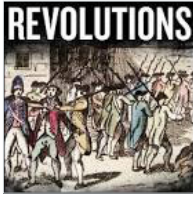
## Radiolab - "What If?" (Oct. 23, 2020)

*WNYC Studios*

Last summer, Rosa Brooks assembled a team of experts and political operatives from both sides of the political aisle to form the Transition Integrity Project and examine potential disruptions to the 2020 election. On the Oct. 23, 2020, episode of "What If?" the group digs into what they believe could happen if President Donald Trump decided, in the face of defeat, to fight instead of concede the election. Part war game, part choose your own adventure, the podcast isn't a referendum on Trump. Instead, it's a deeply illuminating stress test on our laws, institutions and the commitment to democracy written into the U.S. Constitution.



72



## Revolutions

*Mike Duncan*

Running from 2013 to 2020, “Revolutions” with Mike Duncan covers modern political revolutions, beginning with the English Revolution of 1688. Each season is dedicated to a single revolution or revolutionary wave, and discusses the revolution through a chronological approach that allows Duncan to go into greater detail when covering events — examining each revolution’s sequence of events, causes and how it could have been avoided. The series covers the English Civil War, American Revolution, French Revolution, Haitian Revolution, Simon Bolivar and Gran Colombia, the July Revolution, the Revolutions of 1848, the Paris Commune, the Mexican Revolution and the Russian Revolution.

73



## The Deal

*Middlebury Insitute of International Studies*

“The Deal” is a five-part narrative podcast that tells the story of the Iran nuclear deal — how it came together, how it fell apart, and what that means for the world. Hosted by Jeffrey Lewis, director of the East Asia Nonproliferation Program at the James Martin Center for Nonproliferation Studies at the Middlebury Institute of International Studies at Monterey, “The Deal” avoids a dry regurgitation of facts by instead providing a narrative that focuses on the people directly involved with the Iran nuclear deal. Listeners will be able to appreciate the enormity of the deal, and the consequences of its loss.

74



## The Psychology Podcast: Episode with Adam Grant on Feb. 4, 2020

*Podwiz*

“The Psychology Podcast” with Scott Barry Kaufman provides insights into the mind, brain, behavior and creativity. Each episode features a guest who will stimulate your mind and give you a greater understanding of yourself, others and the world we live in. This episode features a riveting discussion with author Adam Grant about his most recent book, “Think Again: The Power of Knowing What You Don’t Know.”

75



## The Thomas Jefferson Hour

*Makoche Studios*

Thomas Jefferson was a student of the Enlightenment, human nature and honorable behavior. He applied this to his personal life, and to the national and global challenges he faced during the formation of the United States. Clay Jenkinson, nationally-acclaimed humanities scholar and award-winning Thomas Jefferson interpreter, portrays Jefferson on the program. Clay addresses listener questions with answers grounded in the writings and actions of Jefferson. The podcast's mission is to generate a discourse between friends and family members, which will grow into a national discourse about topics essential to the United States and its citizens.

76



## Throughline

*NPR*

The past is never the past. Every headline has a history. Each week, "Throughline" goes back in time to understand the present. These stories provide the history we sometimes forget — or didn't know in the first place — of events in the news and ideas dominating the national conversation. Through cinematic and sound-rich storytelling, hosts Rund Abdelfatah and Ramtin Arablouei provide the story and perspectives often missing from history textbooks to help make sense of the world today.

77



## True Spies

*Spyscape*

Actors Hayley Atwell and Vanessa Kirby narrate an eclectic mix of espionage stories, told by the real spies behind some of the world's greatest operations. What secrets did they know? What were their skills? And what would you do if you were in their position? "True Spies" takes you inside the world's greatest espionage and detective operations. The series explores real-life thrillers, mysteries and crimes — stories that prove truth is stranger than fiction. "True Spies" features interviews from top intelligence agencies including FBI, CIA, MI5, MI6 (SIS), KGB, GRU, Mossad and many others.

78



## Unlocking Us with Brené Brown

*Spotify Original*

"Unlocking Us" is a podcast that showcases conversations that unlock the deeply human part of who we are, so that we can live, love, parent and lead with more courage and heart. Hosted by Brené Brown, author of five New York Times bestsellers, "Unlocking Us" highlights the topics of courage, vulnerability, shame and empathy. Brown has spent her research career as a professor at her alma mater, the University of Houston's Graduate College of Social Work. She has given multiple TED Talks and her lecture "Brené Brown: The Call to Courage" was featured on Netflix in 2019.

79



## WorkLife Podcast with Adam Grant, Episode: "Taken for Granted: Brene Brown on What Vulnerability Isn't"

*TED*

"WorkLife with Adam Grant" features organizational psychologist Adam Grant as he takes you inside the minds of some of the world's most unusual professionals to explore the science of making work more enjoyable. From learning how to love criticism to harnessing the power of frustration, one thing's for sure: You'll never see your job the same way again. This episode discusses why we usually wear our thickest armor at work, and how to shed it. In this conversation, Adam Grant and author Brené Brown unpack the power of showing vulnerability at work — and explore how much is too much.

80



## The Cyberwire Daily Podcast

*Cyberwire*

The CyberWire podcasts provide a look at what's happening in cyberspace. The podcasts provide clear and concise summaries of the news and offer commentary from industry experts. CyberWire's daily podcast features daily cybersecurity news and analysis that industry leaders depend on. Published each weekday, the program also includes interviews with a wide spectrum of experts from industry, academia and research organizations across the world. Recent topics include Chinese cyberespionage, Cring ransomware and trends in phishbait.

81



## The History of Rome

*Mike Duncan*

Mike Duncan's "The History of Rome" aired weekly between 2007-2012, tracing the history of the Roman Empire — beginning with Aeneas's arrival in Italy and ending with the exile of Romulus Augustulus, last emperor of the Western Roman Empire. Relying on primary sources as much as possible, while using secondary and modern sources to help judge the verity and objectivity of each source, Duncan's podcast draws parallels between the past and the present, noting that human nature has changed very little. "The History of Rome" won best educational podcast in the 2010 People's Choice Podcast Awards.

82



## Hardcore History

*Dan Carlin*

In "Hardcore History," political commentator Dan Carlin takes his unorthodox way of thinking and applies it to the past. This isn't academic history, but the podcast provides a unique blend of high drama, masterful narration and Twilight Zone-style twists. "Hardcore History" has been nominated for several awards including a 2012 Stitcher Award in the Best Educational & Learning Podcast category, as well as the Best Classic Podcast in iTunes's Best of 2014 awards. Notable episodes include "Wrath of the Khans" (episodes 43-47), which explores the Mongol Empire and "Supernova in the East" (episodes 62-66), covering the Asia-Pacific War of 1937-1945.

83



## The World of Intelligence, Episode 39: "Rebels in Intelligence"

*Janes*

"The World of Intelligence" podcast series is hosted by Terry Pattar from Janes Intelligence Unit. In "Rebels in Intelligence" (episode 39), the podcast covers strategic thinking, diversity of thought and innovation with Carmen Medina, co-author of "Rebels at Work: A Handbook for Leading Change from Within."

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